# LLW Repository Ltd

# International Knowledge and Experience Sharing

## how it has benefited LLWR since 2008

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## **LLWR Mission**

- LLW Repository Ltd.
  - Manage and operate UK's primary LLW disposal facility near Drigg in Cumbria
  - SLC owned by UK NWM Ltd.

(Consortium of URS, Studsvik, AREVA and Serco Assurance)

- Contract with NDA for up to 17 years (5+5+5+2)
- Partnership with NDA to develop and implement UK LLW Strategy
- Mission: Waste disposal → Integrated
  Waste Management









## **International Experience**

hnical

Business 4stomer

Approact





the spectra

1movative

Customet

FOCUS



## **Cultural Differences?**

People thought it would be like this....



We made sure it was like this....





#### Implementing a national strategy and programme

The WIPP Experience – filling a repository....

- The repository was open but only a small fraction of the TRU waste in the complex was shippable to WIPP in 1999
- Integrated National Programme established in partnership with DOE
- Leadership and co-ordination
- Focus on characterisation, packaging, and transport requirements
- The repository went out and helped the consignors!



beyond the original design capacity



## The UK mission was the opposite – diverting waste from a repository....

Vault 9

Vault 8

The Capacity Challenge:

- 4,430,000m<sup>3</sup> of lower activity wastes to be managed
- 2008 Repository Plan could only provide capacity for 750,000m<sup>3</sup>

## **LLW Capacity Challenge**

- Solutions:
  - Reduce the volume of waste for disposal:
    - Characterise waste to increase opportunities for exemption
    - Segregate waste for recycling and volume reduction
    - Disposal of Very Low Level Waste at alternative facilities
  - Maximise capacity at the Low Level Waste Repository:
    - Increase site capacity through the Environmental Safety Case
    - Optimise waste packaging and vault disposal methods











## **Stakeholder participation**



- New industry group formed by NDA and LLWR in 2008
- Enables those people who implement LLW management to contribute to strategy development
- Promotes an integrated approach to the management of LLW
- Enable participants to provide information on their plans to others
- Has developed a level of "buy-in" to the strategy
- Strategy more robust and implementable
- Not, however, the decision-making body





#### **Repository led solutions** Avoid **New Services** packaging transport Reduce Reuse waste metallic characterisation Recycle Treat combustible supercompactable Dispose **Traditional Services** very low level low level **National Waste Programme**



### **Shipment of Large Items**







#### **Waste Segregation**







#### Use of reusable containers for transport of LLW







## Soft-sided packages for low activity material





## **Transferring knowledge**

- Combination of long-term management secondees and short-term reachback:
  - Experience of implementing the WIPP National TRU Waste Programme
  - Repository operations (Disciplined Ops and Maintenance)
  - Business change and project management
  - Waste strategy development
  - Integrated transport
  - Environmental safety cases
  - Understanding of new treatment routes and how to access market to bring on stream
- Grow and enhance the existing SLC capabilities





**National Waste Programme** 



08/03/2011

## **Overcoming the barriers...**

- "Not invented here"
- "We have never done that before"
- "We said this a few years ago but management didn't listen"
- "The regulator wouldn't allow that"
- "Our procedures are too difficult to change"







## Summary

- International experience has been a catalyst for change
- Some things are different for a good reason
- Adapt the good stuff leave the bad!
- International best practice deployed across UK through the national programme
- LLWR SLC is becoming more selfsufficient and less reliant on reach-back support from PBO
- Its not rocket science just good management....







## Questions

